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HEALTH & SAFETY POLICY

For **Tractebel** - a leading global player in energy, water and infrastructure engineering - health and safety are a top priority. Accordingly, Tractebel's management is firmly committed to helping employees to take responsibility for their own health and safety and that of those around them.

We have three key objectives:

- 1. Maintain the integrity of persons and goods and ensure that our work and activities are carried out with respect for safety and for people's physical and mental health.
- 2. Give priority to quality of life at work by ensuring every employee enjoys the best possible working conditions via the prevention of risk factors linked to physical, chemical or biological agents, musculoskeletal disorders (MSDs), and the fatigue caused by certain work situations, work-related travel, and psychosocial problems.
- 3. Incorporate our know-how into facilities' design in order to reduce risks to health and personal safety and improve industrial safety.

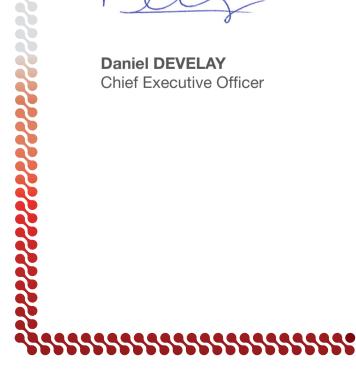
To meet these challenges, **Tractebel** requires its managers and all its employees to:

- set a good example for others
- evaluate risks and take them into account in every decision-making process •
- initiate clear and transparent communication at all levels •
- respect legal requirements as well as internal rules and procedures on health and safety, • in particular the Life-Saving Rules set out by ENGIE
- provide the same level of health and safety protection and prevention for all our workers •
- develop their skills with a view to preventing and addressing hazardous situations
- methodically analyse malfunctions, accidents and near-accidents, so as to positively adjust • the prevention chain and procedures for safety at work
- improve the development and monitoring of project safety, incorporating human and organisational factors •

In order to ensure the implementation of its policy and the continuous improvement thereof, **Tractebel** is deploying a Health and Safety at Work management system that meets the requirements set out in international standard OHSAS 18001.

This health & safety policy applies to all subsidiaries and entities of Tractebel, with a view to fulfilling the overall objective of "Achieving Excellence across all our activities, by measuring and continuously improving our performance".

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Daniel DEVELAY Chief Executive Officer





AND SAFETY

STAND

FOR HEALTH

